

## **Council of Governors (Public)**

### **Item 8**

**Subject:** Update on the Trust's Capital Programme and Major Capital Schemes  
**Date of meeting:** Tuesday 22<sup>nd</sup> September 2020  
**Prepared by:** Hayley Kendall, Chief Operating Officer  
**Presented by:** Hayley Kendall, Chief Operating Officer  
**Purpose of Report:** For Information

#### **1. Executive Summary**

This paper has been produced to provide the Council of Governors (CoG) with an overview of the current capital programme and a brief update on the major capital schemes that are underway within the Trust. The CoG is asked to note the content of the paper, progression of the schemes and receive future updates as required.

#### **2. Overall Capital Programme**

It is recognised that the Trust has a very challenging capital programme for 2020/21 with the inclusion of two major schemes that relate to the refurbishment of the Catheter Laboratory Suite, due to ageing equipment, and an upgrade to the Trust's electrical infrastructure. In addition to these two major schemes there are works within the capital programme related to the Trust's estate which will be further expanded by the outputs of the six facet survey that is currently being undertaken.

Due to the size and complexity of the capital programme there has been a significant focus on embedding strong governance and reporting within the programme that is managed through the Trust's Capital Management Group reporting to the Operational Board.

#### **3. Major Capital Schemes**

As described in section two the Trust has a number of major schemes planned for the 2020/21 financial year summarised below.

- Catheter Laboratory Suite  
This project will see the complete refurbishment of the existing Cath Lab Suite (5 labs) replacing the imaging equipment that is now more than ten years old and reconfigure the suite to provide improved patient and family privacy and dignity and segregate the elective and "blue light" pathways. The Board of Directors approved the business case at the meeting in July 2020. The programme is planned to finish in Spring/Summer 2023.
- Electrical Infrastructure  
This project will see the replacement of ageing electrical infrastructure across the site to ensure a safe, resilient and compliant installation. The business case was approved by the Board of Directors in July 2020. The programme is due to finish in summer 2021 and there

will be robust project management to ensure strong interdependencies with other capital projects.

- Estates Infrastructure

There are various elements of the site's engineering infrastructure which require replacement. This programme will see the replacement of those elements deemed to be the highest priority for the Trust. The projects range from boiler replacements, chiller replacement, ventilation system replacement to fire alarm replacement. The programme is part of a multi-year upgrade programme and will run throughout various financial years. Updates are being shared with the various sub-committees of the Trust such as Health and Safety Committee, Risk Management and Corporate Governance Committee and Water and Ventilation Safety Group.

- Cath Lab roof

This project replaces the flat roof to the Cath Lab Suite which is approaching the end of serviceable life. The works started on the 1<sup>st</sup> September 2020 and will continue, running in parallel with the Cath Lab project, with an anticipated completion date of late November 2020. This is being managed closely with the Cath Lab Team to reduce any impact on service delivery.

- Highfield House

This project will see the refurbishment of Highfield House to provide an improved environment for the occupants (on-call sleeping accommodation, junior doctors/medical student's space, library and education/training space) which at present is in need of upgrading. The project business case is currently being constructed and engagement with users has been plentiful.

#### **4. Conclusion**

It is acknowledged that the Trust has a challenging capital programme for the 2020/21 financial year and that the developments will ensure that as a Trust we continue to provide outstanding care and facilities for patients and staff. The Trust has invested to ensure that the programmes are managed and delivered within the allocated timescales and budgets, notwithstanding any impacts of a further Covid surge.

#### **5. Recommendation**

The Council of Governors is asked to note the update on the capital programme and major capital schemes.